

LOS ANGELES UNIFIED SCHOOL DISTRICT CHARTER SCHOOLS DIVISION

ANNUAL PERFORMANCE-BASED OVERSIGHT VISIT REPORT* 2021-2022 SCHOOL YEAR FOR

FENTON PRIMARY CENTER (3746)

Name and Location Code of Charter School

LAUSD Vision

L.A. Unified will be a progressive global leader in education, providing a dynamic and inspiring learning experience where all students graduate ready for success.

CSD Mission

The LAUSD Charter Schools Division (CSD) fosters high quality educational opportunities and outcomes for students in the greater Los Angeles community through exemplary charter public school authorizing, oversight, and sharing of promising practices so that all students maximize their potential.

CSD Core Values

We believe that our success depends on:

- Making decisions that put the interests of students first.
- Serving with high expectations, integrity, professionalism, and commitment.
- Employing authentic, responsive, and effective leadership and teamwork.
- Continuously learning as a dynamic organization.
- Building and sustaining a healthy workplace culture where high performance, diversity, and creativity thrive.
- Developing productive relationships with our charter schools and all stakeholders.

^{*} Charter School shall comply in a timely manner with all applicable federal and state laws and regulations, as they may change from time to time, including but not limited to matters related to the school's governance, programs, facilities, operations, and/or fiscal management. Elements of the oversight process may be modified as LAUSD responds to the COVID-19 pandemic. To support the well-being of all at a school site, all are expected to follow applicable COVID-19 public health guidelines, including related District requirements for operations at District facilities. The assigned Specialist will reach out with more details, as needed. Thank you.



SCHOOL NAME: Fenton Primary Center

Annual Performance-Based Oversight Visit Report

DATE OF VISIT: **2/8/2022**

Charter School Name:	Fenton 1	Primary	y Center	r						Location	on Code:	3746
Current Address:			City:				ZIP Co	ode:	Phone		Fax:	
11351 Dronfield Avenue	,				Pacoi	ma		91331		818-48	85-5900	818-485-5194
Current Term of Charter ¹	·•						LAUSD B	oard Dis	strict:	LAUSI	USD Local District:	
July 1, 2017 to June 30, 20	24						6			North	east	
Number of Students Curre	ently Enr	olled:	Enrollm	ent Capa	city Pe	r Charter:	Number A	bove/Be	elow	D. 1. 226		
604		,	840				Enrollmen	t Capac	ity (day of visit):	Below	by 236	
Grades Currently Served:		•	Grades T	Го Be Ser	ved Pe	r Charter:	Percent Al	ove/Bel	low	Dalam	h-, 20 000	,
TK-2		1	TK-2				Enrollmen	t Capac	ity (day of visit):	Below by 28.09%		
Norm Enrollment Number	r :			604								
Total Number of Staff Men	mbers:	95		Certificated: 38 Classified:		57	57					
Charter School's Leadership Team Members: Richard Parra, Directo Director; Dr. David Ric				Sirui Thomassian, Asst. Director; Wendy Kaufman, Assist. lick, CAO								
Charter School's Contact	for Specia	al Educa	tion:	Judy V Coordi		ferner, Special Education SELPA & Option:			3			
CSD Assigned Administra	tor:	Yoland	a Jorda	n			CSD Fisca	l Servic	Services Manager: Sandr		a Melende	Z
Other School/CSD Team N	Members:	:	N/A									
Oversight Visit Date(s):			Febr	uary 8, 2	2022		Fiscal Review Date (if different):):	January 3	1, 2022	
Is school located on a District facility?					LAUSD Co-Location Campus(es) (if applicable):		es)	N/A				
If so, please indicate the applicable program (e.g. Prop 39, PSC, conversion, etc.):						Date of Co-Location meeting with Operations Team:		ith	N/A			
Certificate of Occupancy (COO) or Temporary Certificate of Occupancy Type: (if a TCO, please note expiration date))		COO/TCO Approved Grade Level and Occupancy Loads:		evels	K-6/900 m	aximum				

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¹ AB 130 added Section 47607.4 to California Ed Code, which extends the term of all charter schools whose term expires on or between January 1, 2022, and June 30, 2025, inclusive, by two years.



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SUMMARY OF RATINGS (4)=Accomplished (3)=Proficient (2)=Developing (1)=Unsatisfactory				
Governance	Student Achievement and Educational Performance	Organizational Management, Programs, and Operations	Fiscal Operations	
4	No Rating	4	4	

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CHARTER RENEWAL CRITERIA

In accordance with Education Code §§ 47605, 47607, and 47607.2, in order to renew a charter, the District must determine whether the charter school has met the statutory requirements.

REPORT GUIDE

LAUSD's oversight procedures are intended to balance a charter school's autonomy of operation with its accountability to the public. LAUSD utilizes a holistic, performance-based approach to evaluate all charter schools, guided principally by making decisions in the best interest of students. The CSD observes and monitors each charter school in accordance with applicable laws, regulations, LAUSD policy, memoranda of understanding, and the school's operative charter. Information gathered through oversight serves as part of the charter school's ongoing record for the District to make informed decisions about charter school authorization, renewal, material revisions, sharing of promising practices, and if need be, revocation. While LAUSD is responsible to provide oversight of its charter schools and the entities managing charter schools, the primary oversight of each charter school must first and foremost be performed by the charter school's own Governing Board. The Governing Board of a charter school has an ongoing responsibility to oversee the operations of its charter school(s), ensuring that every charter school it oversees is providing a high-quality educational program for students enrolled, is successfully fulfilling the terms of their charter, is fiscally sound, and complies with applicable laws, regulations, and court orders. In designing this document, the District has considered California charter school law, as well as the *LAUSD Policy and Procedures for Charter Schools*, California State Board of Education's criteria for evaluating charter schools, and the National Association of Charter School Authorizers' *Principles and Standards of Quality Authorizing*. This reporting tool provides guidelines and criteria used by the CSD to observe, record, assess, and reflect with the charter school on school performance as captured during the annual oversight visit process in these four categories:

<u>Governance</u> – demonstrating fulfillment of the Governing Board's fiduciary responsibility to effectively direct and provide oversight for the charter public school, including but not limited to enactment and monitoring of policies and procedures to ensure the school's full compliance with applicable law, policy, and the terms of the charter approved by the LAUSD Board of Education

<u>Student Achievement and Educational Performance</u> – demonstrating positive academic achievement and growth for all students

<u>Organizational Management, Programs, and Operations</u> – demonstrating effective leadership and implementation of the governing board's policies and procedures, as well as the school's educational program and systems and procedures for the day-to-day operations of the school

<u>Fiscal Operations</u> – demonstrating sound fiscal management, appropriate use of public funds, and compliance with regulatory requirements

This report, including the ratings in each category, is based on information and evidence gathered at the time of the annual oversight visit. The CSD considers evidence provided through CSD staff observations, document review, interviews, and discussion with school representatives and stakeholders. All charter schools are expected to prepare for the visit and have available, as applicable, all documentation requested in the *Annual Performance Based Oversight Visit Preparation Guide 2021-2022*. The "Sources of Evidence" sections below identify key information sources generally relevant to their respective indicators; these lists are not exhaustive, however, and some items may not be applicable to the grades served. Schools may present additional evidence as deemed relevant and appropriate. As needed, CSD staff also may request additional information and/or documentation prior to, during, and/or following the visit.

The tool employs the following four-point rubric to rate the school's performance in each category: (4) Accomplished, (3) Proficient, (2) Developing, and (1) Unsatisfactory. In addition, the Summary of School Performance section in each category captures key findings under one or more of the following headings: (1) Areas of Demonstrated Strength and/or Progress (Note: potential "promising practices" are identified within this section with an asterisk [*]); (2) Areas Noted for Further Growth and/or Improvement; and, if applicable, (3) Corrective Action Required. Under "Corrective Action Required," the CSD reports findings of material noncompliance with applicable law, LAUSD charter policy, or the school's approved charter. If the report includes any findings under "Corrective Action Required," the charter school must take immediate and appropriate steps to remedy the identified concern. In accordance with its "tiered intervention" approach to charter school non-

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compliance and poor performance, the CSD may also send the school appropriate notices, separate and apart from this report, to provide and document time-specific follow-up as necessary. At the other end of the spectrum of performance, any school that earns a rating of *Accomplished* in any category is encouraged to submit to the CSD a summary of those "promising practices" that the school believes have contributed to its success, in order to support the CSD's ongoing efforts to promote and facilitate reciprocal sharing of promising practices among education leaders from across all LAUSD schools.

GOVERNANCE	RATING*
Summary of School Performance	4

Areas of Demonstrated Strength and/or Progress

G1: The Governing Board continues to fully implement the organizational structure set forth in approved charter, including any mandated committees/councils, and a system for the evaluation of the school's executive level leadership.

- As evidenced by information in Binder 1, the committees meet at least once per month. The committees include the following: Instruction, Finance and Safety, Personnel, Enrollment/Advertising, Ad-Hoc Committee, and Parent/Community Advocacy. Sub-committees include: Intervention, PBIS/Restorative Discipline, MTSS, Social, Publicity/Enrollment, and Mutt-i-grees. There was also evidence of School Site Council (SSC) and ELAC meetings.
- As evidenced in Binder 1, there is an evaluation system for each leadership role (e.g., Executive Director, Chief Operating Officer, Director, and Assistant Director)

G4: The Governing Board continues to regularly consider school performance, stakeholder input, and other data to inform decision-making (e.g., approving action plans, resources, evaluation criteria).

- As evidenced in Binder 1, there is a report submitted and discussed at Board meetings from each school director and an academic report from the Chief Executive Officer. The reports include, but not limited to the following: Student attendance rate, internal assessment data, enrollment data, current stakeholder activities, and staffing data.
- Per the CEO, in addition to Brown Act training, Board members receive professional development related to expectations and their respective roles and responsibilities.

Areas Noted for Further Growth and/or Improvement

None

Corrective Action Required

None noted that require immediate action to remedy concerns indicated in this report.

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Notes:	None
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*NOTE: If the CSD gathers or otherwise receives substantial evidence of conflict(s) of interest with respect to a Governing Board member or person in a school leadership position (e.g. CEO or principal), a charter school shall receive a rating of 1 in this category.

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G1: GOVERNANCE STRUCTURE AND EVALUATION OF SCHOOL LEADER(S) - QUALITY INDICATOR #1

The Governing Board has implemented the organizational structure, roles and responsibilities set forth in the approved charter, including:

- Governing Board composition, structure, roles, and responsibilities
- Governing Board seeks input from committees/councils described in the school's charter including but not limited to those mandated by laws or regulations as applicable (e.g., SSC and ELAC)
- Evaluation of school's executive level leadership (including, but not limited to, those positions reporting to the Governing Board, as indicated in Element 4, such as Executive Director, Area Superintendent, Principal, etc.)

	Rubric	Sources of Evidence
Performance	 ☑ The Governing Board has fully implemented the organizational structure set forth in approved charter, including any mandated committees/councils, and a system for the evaluation of the school's executive level leadership ☐ The Governing Board has substantially implemented the organizational structure set forth in approved charter, including any mandated committees/councils, and a system for the evaluation of the school's executive level leadership ☐ The Governing Board has partially implemented the organizational structure set forth in approved charter, including any mandated committees/councils, and a system for the evaluation of the school's executive level leadership ☐ The Governing Board has not implemented the organizational structure set forth in approved charter, nor any mandated committees/councils or a system for the evaluation of the school's executive level leadership 	 ☑ Organizational chart (B1.1) ☑ Bylaws (B1.2) ☑ Board member roster (B1.3) ☑ Board meeting agendas and minutes (B1.4) ☑ Observation of Governing Board meeting ☑ Committee/council calendars, agendas, minutes, and sign-ins (B1.6) ☑ Documentation related to system for evaluation of executive level leadership. (B1.7) ☐ Discussion with leadership ☐ Other: (Specify)

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G2: BROWN ACT - QUALITY INDICATOR #2

The Governing Board has a system in place to ensure it is adhering to applicable open meeting requirements, which protect the public interest in transparency and help to ensure that decisions are made without apparent or actual conflicts of interest:

- Governing Board meetings occur regularly, are conducted openly, and provide opportunity for public participation in accordance with the Brown Act
- Governing Board holds its meetings at a location(s) and in a manner that complies with teleconferencing, closed session, and access and Reasonable Accommodation requirements and the public has access to the meetings from a location(s) within the jurisdictional boundaries of LAUSD, as noted in the charter petition
- Governing Board meeting agendas are posted and maintained, as appropriate, including on the school's website and in accordance with the Brown Act and with sufficient specificity
- Governing Board meetings are held in accordance with the requirements of E.C. 47604.1

	Rubric	Sources of Evidence
Performance	 ☑ The Governing Board complies with all material provisions of the Brown Act ☐ The Governing Board complies with most material provisions of the Brown Act ☐ The Governing Board complies with some material provisions of the Brown Act ☐ The Governing Board complies with few material provisions of the Brown Act 	 ☑ Board meeting agendas (B1.4) ☑ Board meeting calendar (B1.5) ☑ Brown Act training documentation (B1.8a) ☑ Compliance with E.C. 47604.1 (B1.8b) ☑ Documentation of the school's agenda posting procedures (B1.9) ☑ Observation of Governing Board meeting ☑ Discussion with school leadership ☐ Other: (Specify)

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G3: DUE PROCESS - QUALITY INDICATOR #3

The Governing Board has systems in place to ensure that the school provides adequate due process, in accordance with applicable law, the school's charter, and LAUSD charter policy, to honor and protect the rights of students, employees, parents, and the public in the following areas:

- Student discipline
- Employee grievances and discipline
- Parent/stakeholder complaint resolution procedure (complaints outside regulatory scope of UCP)
- Uniform Complaint Procedures

L		• Chilorni Complaint Frocedures				
		Rubric	Sources of Evidence			
	Performance	 ☑ The Governing Board has highly developed systems in place to ensure that the school provides adequate due process, in accordance with applicable law, the charter, and LAUSD charter policy, for students, employees, parents, and the public ☐ The Governing Board has well-developed systems in place to ensure that the school provides adequate due process, in accordance with applicable law, the charter, and LAUSD charter policy, for students, employees, parents, and the public ☐ The Governing Board has partially developed systems in place to ensure that the school provides adequate due process, in accordance with applicable law, the charter, and LAUSD charter policy, for students, employees, parents, and the public ☐ The Governing Board has minimal or no systems in place to ensure that the school provides adequate due process, in accordance with applicable law, the charter, and LAUSD charter policy, for students, employees, parents, and the public 	 ☑ Board meeting agendas and minutes (B1.4) ☑ Parent-Student Handbook(s) (B1.10a) ☑ Employee Handbook(s) (B1.10b) ☑ Uniform Complaint Procedures policy and form(s) (B1.11) ☑ Stakeholder complaint procedures and form(s) (B1.12) ☑ H.R. policies and procedures regarding staff due process (B1.13) ☑ Observation of Governing Board meeting ☑ Discussion with school leadership ☐ Other: (Specify) 			

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DATE OF VISIT	2/8/2022	

G4: RESPONSIVE AND ACCOUNTABLE GOVERNANCE - QUALITY INDICATOR #4

The Governing Board has systems in place to ensure ongoing:

- Review and use of academic performance (e.g., CA School Dashboard, internal assessments, etc.) and other school data and information to ensure sound
 Governing Board decision-making in support of continuous improvement of student achievement, fiscal viability, compliance, and overall public school
 excellence
- Monitoring of the school's implementation of its LCAP and additional school plans, e.g., CSI, SPSA (action plans and progress toward LCAP goals)
- Transparent governance and accountability to stakeholders
- Monitoring of staffing needs and compliance with all applicable credentialing, clearance, and training requirements

	Rubric	Sources of Evidence
Performance	 ☑ The Governing Board regularly considers school performance, stakeholder input, and other data to inform decision-making (e.g., approving action plans, resources, evaluation criteria) ☐ The Governing Board considers school performance, stakeholder input, and other data to inform decision-making (e.g., approving action plans, resources, evaluation criteria, etc.) ☐ The Governing Board inconsistently considers school performance, stakeholder input, and other data to inform decision-making (e.g., approving action plans, resources, evaluation criteria, etc.) ☐ The Governing Board seldom considers school performance, stakeholder input, and other data to inform decision-making (e.g., approving action plans, resources, evaluation criteria, etc.) 	 ☑ Board meeting agendas and minutes with supporting materials and evidence of school performance and other internal data, including but not limited to: (B1.4) ☐ CA School Dashboard Academic Performance Indicators (ELA, MATH, ELPI, CCI) ☐ CA School Dashboard Academic Engagement Indicators (Chronic Absenteeism, Graduation Rate) ☐ CA School Dashboard Conditions and Climate Indicator (Suspension Rate) ☒ Attendance rate ☒ Internal assessment data ☒ Enrollment data ☒ Staffing data (retention, turnover, certification, etc.) ☒ Board meeting calendar (B1.5) ☒ Other evidence of a system for Board review and analysis of internal school data to inform decision-making (B1.14a) ☒ Board member training documentation (roles, responsibilities, etc.) (B1.14b) ☐ Observation of Governing Board meeting ☒ Discussion with school leadership ☐ Stakeholder focus group ☐ Other: (Specify)

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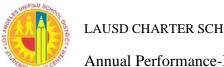
G5: FISCAL CONDITION - QUALITY INDICATOR #5

The Governing Board has a system in place to ensure fiscal viability:

• The school is fiscally strong and net assets are positive in the prior two independent audit reports.

•	• If applicable, all LAUSD Board of Education-approved fiscal condition-related benchmark(s) are met by the required deadline(s).				
	Rubric	Sources of Evidence			
Performance	 ☑ The school is fiscally strong with positive net assets in the prior two independent audit reports, and, if applicable, all LAUSD Board of Education-approved fiscal-condition related benchmark(s) are met by the required deadline(s) ☐ The school is fiscally stable, with positive net assets in the most current independent audit report* ☐ The school is fiscally weak or unstable**, net assets are negative in the most current independent audit report, or the school does not have an independent audit report on file with the Charter Schools Division* ☐ The school is consistently fiscally weak, net assets are negative in the prior two independent audit reports, or the school does not have an independent audit report on file with the Charter Schools Division* *Additional considerations that could influence the rating may include: inadequate cash flow, financial condition and/or enrollment reflecting a downward trend or beginning to show signs that illustrate or contribute to deteriorating financial health potentially leading to negative net assets in the current fiscal year and/or the foreseeable future fiscal years, multi-year reliance on financing resources for the school's operations (e.g., factoring of receivables, intraorganizational loans, third party loans, continuing deficit spending, etc.). **For example, the school's financial condition fluctuates from year to year, with significant net losses, leading to negative net assets in the current fiscal year and/or the foreseeable future fiscal years. 	 ☑ Board meeting agendas and minutes (B1.4) ☐ Other evidence of a system for Board review and monitoring of fiscal policies, procedures, budget, and finances (B1.15) ☐ Observation of Governing Board meeting ☑ Discussion with leadership ☑ Independent audit report(s) ☑ Other financial information submitted by the school ☑ Other: (see Fiscal Operations section below) 			

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G6: FISCAL MANAGEMENT AND ACCOUNTABILITY - QUALITY INDICATOR #6

The G	he Governing Board has a system in place to ensure sound fiscal management and accountability:		
•	The school adheres to the Governing Board approved fiscal policies and procedures, and does not have any areas noted for improvement.		
•	• The two most current annual independent audits show no material weaknesses, deficiencies, and/or findings.		
	Rubric	Sources of Evidence	
	☐ The school consistently adheres to the Governing Board approved fiscal policies and	⊠ Board meeting agendas and minutes (R1.4)	

procedures, does not have any areas noted for improvement, and the two most current ☐ Other evidence of a system for Board review and annual independent audits show no material weaknesses, deficiencies, and/or findings monitoring of fiscal policies, procedures, budget, and ☐ The school **generally adheres** to the Governing Board approved fiscal policies and finances (B1.15) procedures, but has areas noted for improvement, and the most current annual Performance ☐ Observation of Governing Board meeting independent audit shows no material weaknesses, deficiencies, and/or findings ☑ Discussion with leadership ☐ The school is **not adhering** to the Governing Board approved fiscal policies and \boxtimes Independent audit report(s) procedures, and has areas noted for improvement, or has significant fiscal-related issues ☑ Other: (see Fiscal Operations section below) (e.g., fiscal mismanagement, audit findings, unresolved recurring issues, potential conflicts of interest, etc.) ☐ The school is **continuously not adhering** to the Governing Board approved fiscal policies and procedures, or has significant and recurring fiscal-related issues (e.g., fiscal mismanagement, audit findings, potential conflicts of interest, etc.)

Progress on LAUSD Board of Education Benchmarks and/or MOU related to GOVERNANCE (if applicable): N/A

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DATE OF VISIT: 2/8/2022

STUDENT ACHIEVEMENT AND EDUCATIONAL PERFORMANCE	RATING*
Summary of School Performance	No Rating
California Department of Education's (CDE) Charter School's Performance Category	Middle Performing
Does the charter school qualify for technical assistance? □YES ⊠NO Is the charter school a state-identified school under the Every Student Succeeds Act (ESSA)? □YES ⊠NO If yes, what is the school's identification? (See additional information within "Notes" section below) □ Comprehensive Support and Improvement (CSI) □ Additional Targeted Support and Improvement (ATSI)	

Areas of Demonstrated Strength and/or Progress

PLEASE SEE NOTES SECTION

Areas Noted for Further Growth and/or Improvement

A11: The school did not reclassify any of its English Learners

- Per the California Department of Education Dataquest, FPC's reclassification rate was 0% for the 2020-2021 school year, compared to the state at 6.9%
 - O Per school leadership, due to the pandemic, it was a challenge to get students on campus to administer the ELPAC. Only 50% of the students attended school in person (in the Spring of 2021), while the other 50% continued distance learning for the remainder of the 2020-2021school year. Only about 20% of the English Language Learners participated in more than 2 hours of instruction daily during the Spring of 2021. Teacher did not have sufficient data to properly reclassify students. During this 2021-2022 school year, FPC has been able to implement the ELPAC at 100%. "All initial assessments were completed in the Fall of 2021 and at the time of the oversight visit, and we are currently assessing all of our annuals. We expect to have a solid understanding of the performance of our EL population with these assessments."

Corrective Action Required

None noted that require immediate action to remedy concerns indicated in this report.

Notes:

Due to the COVID-19 pandemic, state law suspended the reporting of state indicators on the 2021 Dashboard. Accordingly, no overall score will be issued in the Student Achievement and Educational Performance category for the 2021-2022 Annual Performance-Based Oversight Report. Please note that, although the overall Student Achievement and Educational Performance category is not scored, Indicator A11: English Learner Reclassification below is scored based on 2020-2021 reclassification data.

Rate of "At Risk" ELs is 0%, compared to the state average of 10.1% Rate of "LTEL" is 0%, compared to the state average of 17.1%

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Reclassification Criteria:

- 1. Assessment of ELP, using an objective assessment instrument, including, but not limited to, the state test of ELPAC; and (ELPAC overall score of 4)
- 2. Teacher evaluation, including, but not limited to, a review of the student's curriculum mastery; and (Report Card Scores of a 3)
- 3. Parent opinion and consultation; and
- 4. Comparison of student performance in basic skills against an empirically established range of performance in basic skills based on the performance of English proficient students of the same age. Examples may include one of the following:
 - a. Smarter Balanced Summative Assessment Results (Score of a 3 or 4)
 - b. Local Assessments
 - i. MAP Assessments (Reading and/or Language) (41 Percentile or Above)
 - ii. Publisher Assessments (Score comparable to native English speakers)

*NOTE: A charter school cannot receive a rating in this category greater than a 1 if the school has been identified as Low performing charter school based on the state's published list.

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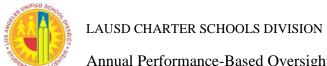
Report DATE OF VISIT: 2/8/2022

A1: DASHBOARD SCHOOLWIDE ELA INDIC	CATOR - QUALITY INDICATOR #1
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The school demonstrates student academic achievement, including progress towards closing the achievement gap, as measured by: • California School Dashboard Schoolwide ELA data (CDE)		
Rubric		Sources of Evidence
Performance	 □ The schoolwide Dashboard ELA Indicator color is Blue □ The schoolwide Dashboard ELA Indicator color is Green; or Yellow and at/above statewide average □ The schoolwide Dashboard ELA Indicator color is Yellow and below statewide average; or Orange □ The schoolwide Dashboard ELA Indicator color is Red ⋈ Not Available - No color assigned for the ELA Indicator on the Dashboard 	☐ California School Dashboard Report (CDE) ☐ LAUSD Office of Data & Accountability's Data Set (B2.1) ☐ Other: (Specify)
A2: DASHBOARD SCHOOLWIDE MATH INDICATOR - QUALITY INDICATOR #2		
The school demonstrates student academic achievement, including progress towards closing the achievement gap, as measured by: • California School Dashboard Schoolwide Math data (CDE)		

7	 The school demonstrates student academic achievement, including progress towards closing the achievement gap, as measured by: California School Dashboard Schoolwide Math data (CDE) 		
Rubric		Rubric	Sources of Evidence
	Performance	 □ The schoolwide Dashboard Math Indicator color is Blue □ The schoolwide Dashboard Math Indicator color is Green; or Yellow and at/above statewide average □ The schoolwide Dashboard Math Indicator color is Yellow and below statewide average; or Orange □ The schoolwide Dashboard Math Indicator color is Red ☑ Not Available - No color assigned for the Math Indicator on the Dashboard 	☐ California School Dashboard Report (CDE) ☐ LAUSD Office of Data & Accountability's Data Set (B2.1) ☐ Other: (Specify)

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A3: DASHBOARD SCHOOLWIDE ENGLISH LEARNER PROGRESS INDICATOR (ELPI) - QUALITY INDICATOR #3 The school demonstrates student academic achievement, including progress towards closing the achievement gap, as measured by:			
California School Dashboard Schoolwide ELPI data (CDE)			
Rubric		Sources of Evidence	
Performance	 □ The schoolwide Dashboard ELPI color is Blue □ The schoolwide Dashboard ELPI color is Green; or Yellow and at/above statewide percentage □ The schoolwide Dashboard ELPI color is Yellow and below statewide percentage; or Orange □ The schoolwide Dashboard ELPI color is Red ⋈ Not Available - No color assigned for the ELPI on the Dashboard 	☐ California School Dashboard Report (CDE) ☐ LAUSD Office of Data & Accountability's Data Set (B2.1) ☐ Summative ELPAC report (CDE) (B2.3) ☐ Other: (Specify)	

The school demonstrates student academic achievement, including progress towards closing the achievement gap, as measured by: • California School Dashboard Schoolwide CCI data (CDE)		
	Rubric	Sources of Evidence
Performance	 □ The schoolwide Dashboard CCI color is Blue □ The schoolwide Dashboard CCI color is Green; or Yellow and at/above statewide percentage □ The schoolwide Dashboard CCI color is Yellow and below statewide percentage; or Orange □ The schoolwide Dashboard CCI color is Red □ Not Available - No color assigned for the CCI on the Dashboard ⋈ Not Applicable - CCI is not applicable for the grade levels assigned at the charter school 	 □ California School Dashboard Report (CDE) □ LAUSD Office of Data & Accountability's Data Set (B2.1) □ Other: (Specify)

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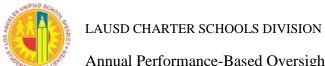


isit Report DATE OF VISIT: 2/8/2022

A5: DASHBOARD SCHOOLWIDE CHRONIC ABSENTEEISM INDICATOR - (GRADES K-8) - QUALITY INDICATOR #5

The school demonstrates student academic achievement, including progress towards closing the achievement gap, as measured by:					
	 California School Dashboard Schoolwide Chronic Absenteeism Indicator data (CDE) 				
		Rubric	Sources of Evidence		
	Performance	 □ The schoolwide Dashboard Chronic Absenteeism Indicator color is Blue □ The schoolwide Dashboard Chronic Absenteeism Indicator color is green; or Yellow and at/above statewide percentage □ The schoolwide Dashboard Chronic Absenteeism Indicator color is Yellow and below statewide percentage; or Orange □ The schoolwide Dashboard Chronic Absenteeism Indicator color is either Red ⋈ Not Available - No color assigned for the Chronic Absenteeism Indicator on the Dashboard □ Not Applicable - The Chronic Absenteeism Indicator is not applicable for the grade levels assigned at the charter school 	□ California School Dashboard Report (CDE) □ LAUSD Office of Data & Accountability's Data Set (B2.1) □ Other: (Specify)		
4	A6: DASHBOARD SCHOOLWIDE SUSPENSION RATE INDICATOR - QUALITY INDICATOR #6				
	The school demonstrates student academic achievement, including progress towards closing the achievement gap, as measured by:				
	California School Dashboard Schoolwide Suspension Rate Indicator data (CDE)				
Rubric		Rubric	Sources of Evidence		
	Performance	 □ The schoolwide Dashboard Suspension Rate Indicator color is Blue □ The schoolwide Dashboard Suspension Rate Indicator color is Green; or Yellow and at/below statewide percentage □ The schoolwide Dashboard Suspension Rate Indicator color is Yellow and above statewide percentage; or Orange □ The schoolwide Dashboard Suspension Rate Indicator color is Red ☑ Not Available - No color assigned for the Suspension Rate Indicator on the Dashboard 	☐ California School Dashboard Report (CDE) ☐ LAUSD Office of Data & Accountability's Data Set (B2.1) ☐ Other: (Specify)		

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R SCHOOLS DIVISION SCHOOL NAME: Fenton Primary Center

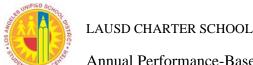
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A7: DASHBOARD SCHOOLWIDE GRADUATION RATE INDICATOR - (GRADES 9-12) - QUALITY INDICATOR #7

The school demonstrates student academic achievement, including progress towards closing the achievement gap, as measured by: • California School Dashboard Schoolwide Graduation Rate Indicator data (CDE)			
	Rubric	Sources of Evidence	
Performance	 □ The schoolwide Dashboard Graduation Rate Indicator color is Blue □ The schoolwide Dashboard Graduation Rate Indicator color is Green; or Yellow and at/above statewide percentage □ The schoolwide Dashboard Graduation Rate Indicator color is Yellow and below statewide percentage; or Orange □ The schoolwide Dashboard Graduation Rate Indicator color is Red □ Not Available - No color assigned for the Graduation Rate Indicator on the Dashboard ☑ Not Applicable - Graduation Rate Indicator is not applicable for the grade levels assigned at the charter school 	☐ California School Dashboard Report (CDE) ☐ LAUSD Office of Data & Accountability's Data Set (B2.1) ☐ Provide Graduation Requirements (Additional info within "Notes" section above) (B2.5) ☐ Other: (Specify)	
A8: DASHBOARD SUBGROUP ELA - QUALITY INDICATOR #8			
The school demonstrates student academic achievement, including progress towards closing the achievement gap, as measured by:			
•	• Performance of all numerically significant subgroups (30 or more students) on the California School Dashboard ELA (Students with Disabilities, English Learners, Socioeconomically Disadvantaged, etc.)(CDE)		

Performance of all numerically significant subgroups (30 or more students) on the California School Dashboard ELA (Students with Disabilities, English Learners, Socioeconomically Disadvantaged, etc.)(CDE) Rubric Rubric Sources of Evidence All numerically significant subgroups have "Status/Distance From Standard (DFS)" scores above the statewide averages The majority of numerically significant subgroups have "Status/DFS" scores above the statewide averages Less than a majority of the numerically significant subgroups have "Status/DFS" scores above the statewide averages None of the school's numerically significant subgroups have "Status/DFS" scores above the statewide averages Not Available - No assessment of performance for this indicator

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above the statewide averages

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A. DASHDOARD SUDGROUT MATH - QUALITY INDICATOR #5		
The school demonstrates student academic achievement, including progress towards closing the achievement gap, as measured by:		
•	• Performance of all numerically significant subgroups (30 or more students) on the California School Dashboard Math (Students with Disabilities, English	
	Learners, Socioeconomically Disadvantaged, etc.)(CDE)	
Rubric		Sources of Evidence
	☐ All numerically significant subgroups have "Status/DFS" scores above the statewide	☐ California School Dashboard Report (CDE)
	averages	☐ LAUSD Office of Data &
ce	☐ The majority of numerically significant subgroups have "Status/DFS" scores above the	Accountability's Data Set (B2.1)
an	statewide averages	☐ Other: (Specify)

A10: DASHBOARD SUBGROUP COLLEGE/CAREER INDICATOR (CCI) - (GRADES 9-12) - QUALITY INDICATOR #10

☐ Less than a majority of the numerically significant subgroups have "Status/DFS" scores

☐ None of the school's numerically significant subgroups have "Status/DFS" scores above

☑ Not Available - No assessment of performance for this indicator

The school demonstrates student academic achievement, including progress towards closing the achievement gap, as measured by: • Performance of all numerically significant subgroups (30 or more students) on the California School Dashboard CCI (Students with Disabilities, English Learners, and Socioeconomically Disadvantaged, etc.)(CDE) Rubric **Sources of Evidence** ☐ All numerically significant subgroups have "Status/DFS" scores above the statewide ☐ California School Dashboard Report (CDE) percentages ☐ Office of Data & ☐ The majority of numerically significant subgroups have "Status/DFS" scores above the Accountability's Data Set (B2.1) statewide percentages ☐ Other: (Specify) ☐ Less than a majority of the numerically significant subgroups have "Status/DFS" scores above the statewide percentages ☐ None of the school's numerically significant subgroups have "Status/DFS" scores above the statewide percentages ☐ Not Available - No assessment of performance for this indicator ☑ Not Applicable - CCI is not applicable for the grade levels assigned at the charter school

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A11: ENGLISH LEARNER RECLASSIFICATION - QUALITY INDICATOR #11

The school demonstrates student academic achievement, including progress towards closing the achievement gap, as measured by: • English Learner reclassification rate for 2020-2021 (CDE)		
	Rubric	Sources of Evidence
Performance	 □ The school reclassifies English Learners at a rate higher than the state average □ The school reclassifies English Learners at a rate similar to the state average □ The school reclassifies English Learners at a rate lower than the state average □ The school did not reclassify any of its English Learners □ Not Available - The school did not have any English Learners □ Not Applicable - No assessment of performance for this indicator 	 ☑ Reclassification report (CDE) ☑ Office of Data &

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A12: VERIFIED DATA - PERFORMANCE QUALITY INDICATOR #12

VERIFIED DATA			
For Informational Use (Not Scored at This Time)			
The information provided on verified data is to determine the charter school's verified data implementation. The renewal criteria for charter schools identified by the CDE as Middle and Low performing shall include the consideration of clear and convincing data, demonstrated by verified data, showing either of the following: (a) The charter school achieved measurable increases in academic achievement, as defined by at least one year's progress for each year in school, or (b) Strong postsecondary outcomes, as defined by college enrollment, persistence, and completion rates equal to similar peers (Ed. Code, § 47607(c)(2)(B).			
The information below is based on charter school's self-reported data and responses to questions provided prior to the oversight visit.			
The State Board of Education (SBE), at its November 2020 meeting, approved the criteria to define verified data and the list of valid and reliable assessments and measure of postsecondary outcomes (https://www.cde.ca.gov/sp/ch/verifdata.asp). The charter school identified the academic progress indicator(s) (verified data) used by the charter school during the 2021-2022 academic school year.			
☐ Adaptive, Diagnostic Assessment of Mathematics (ADAM)/Diagnostic Online Math Assessment (DOMA) by Let's Go Learn	☐ FastBridge by Illuminate	☐ RAPID by Lexia Learning	
☐ California Assessment of Student Performance and Progress (English Language Arts/Literacy and Mathematics) (methodology mutually agreed upon by the chartering authority and charter school)	☑ iReady by Curriculum Associates	☐ Reading Inventory by Houghton Mifflin Harcourt	
☐ Diagnostic Online Reading Assessment (DORA) by Let's Go Learn	☐ Math Inventory by Houghton Mifflin Harcourt	☐ SAT Suite by College Board	
☐ easyCBM by Riverside Insights	☐ mCLASS by Amplify	☐ Star Assessments by Renaissance	
☐ ELPAC by Educational Testing Service	☐ Measures of Academic Progress by NWEA	☐ The school is not using a state approved verified data (see Verified Data Notes below):	

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LOS ANGELES UNIFIED SCHOOL DISTRICT CHARTER SCHOOLS DIVISION

	Grade Levels	95% Parti	cipation Rate	Frequency of Administration of	
Verified Data Assessment	Assessed	(Met/	Not Met)	Verified Data Assessment	
1. i-Ready ELA	K, 1, and 2	⊠ Met	☐ Not Met	3 times per year (Fall, Winter, and Spring)	
2. i-Ready Math	K, 1 and 2	⊠ Met	☐ Not Met	Same as above	
If the charter school did not meet the 95% participation rate, the charter school provided the following plan to address participation rate as follows: N/A					
The charter school disaggregated student performance data for	the subgroups: ⊠ Yes □	□No			
If applicable, the charter school provided disaggregated student performance data for the following subgroups:					
☐ American Indian or Alaska Native ☐	Foster Youth				
□ Asian □	Homeless			☐ Two or More Races	
☐ Black or African American	☐ Latino			☐ White	
English Learner Native Hawaiian or Pacific Islander					
☐ Filipino					
The charter school provided the following description of how the school implemented protocols to ensure the assessment(s) are administered as intended:					
"All iReady assessments were administered as intended, consistent with the program and publisher. Test security involved an adult proctor, student dividers, scheduled time for administration, and removal of instructional materials. Students were closely monitored to ensure the testing environment was quiet and free of distractions." The charter school affirmed that the assessments were administered as intended, consistent with the test's publishers' administration and test security procedures: Yes \sum No					



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HIGH SCHOOLS ONLY:				
The California Department of Education (CDE) adopted postsecondary indicator(s) data to be used by the school to verify postsecondary outcomes "as defined by college enrollment, persistence, and completion equal to similar peers." The school is using the following data source(s):				
☐ California Department of Education DataQuest College-Going Rate	☐ National Student Clearinghouse Student Tracker	☐ University of California Undergraduate Graduation Rates		
☐ California State University Enrollment Dashboard Student Origin	☐ University of California Admissions by School Source	☐ The school is not using a state identified data sources (see Verified Data Notes below):		
☐ Cal-PASS Plus High School to Community College Transition Report				
The postsecondary data includes the results of at least The postsecondary data includes the number of missing				
The charter school provided evidence of comparing the data to similar peers (which may include, but not limited to, similar demographics, pupil subgroups, first-time college attendance, or other similar circumstances and if not available, comparison to statewide data):				
Verified Data Notes: Per iReady, Typical Growth in ELA and Math is 50% from Fall to Winter administration of assessments. Schoolwide, FPC's median progress toward Typical Growth is 57% in ELA from the Fall 2021 to Winter 2022 assessment administration. 20% of all students in ELA met their Typical Growth. In Math, the median percent progress towards Typical Growth is 62% and 23% of all students met their Typical Growth. In ELA, schoolwide, Beginning of Year (BOY) assessments indicated that 14% of students were at or above grade level based on iReady results. Middle of Year (MOY) results indicated that 39% of students are at or above grade level, representing a 25% increase. Numerically significant subgroups also showed growth: English Learners increased by 14%; Latino students increased by 24%; Socioeconomically Disadvantaged students increased by 22%; and Students with Disabilities (SWD) increased by 7%. In Math, schoolwide, BOY assessments indicated that 5% of students were at or above grade level based on iReady results. MOY results indicated that 22% of students are at or above grade level, representing a 17% increase. Numerically significant subgroups too showed growth: English Learners				
	senting a 17% increase. Numerically significant sulfe; Socioeconomically Disadvantaged students inc			
Progress on LAUSD Board of Education Benchma applicable):	rks and/or MOU related to STUDENT ACHIEVE	MENT AND EDUCATIONAL PERFORMANCE (if		
N/A				

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LOCAL CONTROL ACCOUNTABILITY PLAN 2021-2022 (For Informational Purposes Only)

The CSD reviewed the Local Control Accountability Plan.				
All requested template information and descriptions were provided: Sources of Evidence				
 □ LCFF Budget Overview for Parents □ Annual Update for the 2019-202 LCAP Year □ Annual Update for the 2020-2021 Learning Continuity and Attendance Plan □ 2021-2024 Plan Summary □ Stakeholder Engagement □ Goals and Actions □ Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students □ Expenditures Tables 	 ☑ Local Control Accountability Plan (B2.7) ☑ Board Agenda and Minutes (B2.7) 			

None

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Annual Performance-Based Oversight Visit Report

ORGANIZATIONAL MANAGEMENT, PROGRAMS, AND OPERATIONS	RATING*
Summary of School Performance	4

Areas of Demonstrated Strength and/or Progress

O2: The school has a highly developed system in place to ensure required health and safety training for the protection of students and staff is completed and in compliance with applicable legal and charter school requirements related to health and safety.

• As evidenced in Binder 3, leadership discussion, and responses to guiding questions, in addition to having a highly developed system in place, FPC partnered with Pacoima Beautiful, 986 Pharmacy (Van Nuys), and Los Angeles County Supervisor Sheila Kuehl, to provide the East Valley with a vaccine clinic. The vaccine clinics were held in December 2021 and January 2022. Over 300 people showed up from 9am to 1pm. It was open to all stakeholders and the community, members of all ages, from children to adults.

O4: The school continues to fully implement and monitor the components of the charter's instructional program designed to meet the learning needs of all students, including its subgroups, and modifies instruction based on data analysis.

- As evidenced in Binder 3, leadership discussion, and responses to guiding questions, FPC shared the following efforts to increase academic achievement and address learning loss:
 - Piloting Math Shelf, a math program on a digital platform designed for early education with a developmental approach. It's being used for free this year at 30 minutes once a week for Kindergarten and First grade students only. So far, test results show students are developing math skills. For example, the Winter assessment indicated that 95% of students met the Standard for Classification & Patterns; 78% for Number Sense, and 100% for Geometry & Spatial Thinking.
 - o Implementation of *Haggerty: Bridge the Gap*, phonemic awareness intervention lessons for first and second graders.
 - o Secret Stories, a brain-based approach to traditional phonics instruction that accelerates learner access to the reading and writing code. It's infused into daily literacy instruction with multisensory reading instruction (e.g., visual, auditory, kinesthetic, affective).
 - o Continuing with after-school intervention for students based on need.
 - o Teachers have access to the iReady Toolbox, which provides access to a variety of instructional resources through the iReady digital platform
 - o Teachers continue to provide ELPAC prep for students needing to reclassify

O7: The school continues to fully implement a professional development plan for teachers and other staff that support instructional practices, targets identified needs, and aligns with the education program set forth in the charter.

- Per school leadership, staff is encouraged to complete surveys and discuss informally in meetings what they need to better serve the students at FPC. Based on input from staff and student data, professional development activities include the following:
 - o A half-day professional development on Behavior support, Social Emotional Learning, and Trauma-Informed Practices by Nichole Webb from New Growth Family therapy and Consulting
 - o iReady
 - o Teacher leaders supporting teams with iReady
 - o Heggerty Phonemic Awareness Training

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SCHOOL NAME: Fenton Primary Center

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O8: The school has a highly developed system for stakeholder engagement, including gathering input, encouraging involvement, sharing information, and resolving concerns.

- Per school leadership discussion, evidence in Binder 3, there has been increased parent participation for meetings (e.g., ELAC, SSC, Parent/Community Advocacy Committee, etc.). Some of the topics presented to parents include: "Understanding Your Student's i-Ready Diagnostic Results"; PBIS Restorative Discipline; Muttigrees; MTSS; and Thinking Maps.
- FPC continues to utilize Class Dojo and Robocalls/texts to communicate with families, as well as social media (e.g., Instagram and Facebook)

Areas Noted for Further Growth and/or Improvement

None at the time of this report

Corrective Action Required

None noted that require immediate action to remedy concerns indicated in this report.

Notes: None

**NOTE*:

- A charter school cannot receive a rating in this category greater than 1 for any of the following reasons: (1) Failed to complete criminal background clearances for any new staff and/or sole proprietor (as defined on the Certification of Clearances, Credentialing, and Mandated Reporter Training 2021-2022) prior to employment; and/or failed to obtain DOJ clearance certification, as appropriate, from a vendor; or (2) Failed to have Health, Safety, and Emergency Plan in place.
- A charter school cannot receive a rating in this category greater than 2 for any of the following reasons: (1) Failed to conduct child abuse mandated reporter training in accordance with Education Code 44691; or (2) Any teacher of the core instructional program is not appropriately credentialed and assigned per legal requirements and the school's current approved charter.

O1: SCHOOL SAFETY PLAN AND PROCEDURES - QUALITY INDICATOR #1

The school has a system in place to ensure:

- A current site-specific Certificate of Occupancy or equivalent that authorizes the current use of the site
- A current site-specific comprehensive Health, Safety, and Emergency Plan is completed (Note: for co-locations, the charter school adheres and complies with the District school's Integrated Safe School Plan)
- A visitor's policy is visible in the school's main office and Parent-Student Handbook
- Documentation of student immunizations
- Documentation of health screenings per applicable law and terms of the charter (vision screenings upon school entry and every third year thereafter through grade 8 and hearing screenings are mandated in kindergarten/first grade and in second, fifth, eighth, tenth/eleventh grade and upon first school entry)

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SCHOOL NAME: Fenton Primary Center

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- A Board adopted Pupil Suicide Prevention Policy (grades 1-6 and/or grades 7-12, as applicable), as outlined in Ed. Code, § 215
- Needy students receive one nutritionally adequate free or reduced priced meal each school day, as outlined in Ed. Code, § 47613.5
- For schools offering an interscholastic athletic program, at least one automated external defibrillator (AED) is onsite and available for use, as outlined in Ed. Code, § 35179.4 and 35179.6
- For schools serving grades 7-12, Student ID cards have the phone number of the National Suicide Prevention Lifeline printed on at least one side, as outlined in Ed. Code, § 215.5

outlined in Ed. Code, § 215.5		
Rubric		Sources of Evidence
Performance	 ☑ The school has a highly developed system in place to ensure the protection of student and staff health and safety in compliance with applicable legal and charter requirements related to health and safety ☐ The school has a well-developed system in place to ensure protection of student and staff health and safety in compliance with applicable legal and charter requirements related to health and safety ☐ The school has a partially developed system in place to ensure protection of student and staff health and safety in compliance with applicable legal and charter requirements related to health and safety ☐ The school has a minimal or no system in place to ensure protection of student and staff health and safety in compliance with applicable legal and charter requirements related to health and safety 	 ☑ Parent-Student Handbook(s) (B1.10a) ☑ Certificate of Occupancy or equivalent (B3.2a) ☑ Student immunization (B3.2b) ☑ Health screening (B3.2b) ☑ Comprehensive Health, Safety, and Emergency Plan (B3.1b) ☑ Evacuation route maps (B3.1b) ☑ AED (schools with an interscholastic athletic program) (B3.2e) ☑ Student ID card printed with the National Suicide Prevention Lifeline phone number (B3.2f) ☑ Board adopted policy on pupil suicide prevention (grades K-6) (B3.1g) ☑ Board adopted policy on pupil suicide prevention (grades 7-12) (B3.1f) ☑ Site/classroom observation ☑ Visitor's Policy (B3.1a) ☑ Discussion with school leadership ☐ Other: (Specify)

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O2: HEALTH AND SAFETY TRAINING AND PREPARATION – QUALITY INDICATOR #2

The school has a system in place to ensure:

- The school is able and prepared to implement its emergency procedures in the event of a natural disaster or other emergency (includes threat assessment protocol)
- School staff and other mandated reporters working on behalf of the school receive timely training on child abuse awareness and reporting, as outlined in Ed. Code, § 44691
- Maintenance of an emergency epinephrine auto-injector ("epi-pen") onsite and training has been provided to volunteer staff member(s) in the storage and emergency use of the epi-pen, per applicable laws
- Pupil Suicide Prevention and Awareness Training (as applicable)

	Rubric	Sources of Evidence
Performance	 ☑ The school has a highly developed system in place to ensure required health and safety training for the protection of students and staff is completed and in compliance with applicable legal and charter school requirements related to health and safety ☐ The school has a well-developed system in place to ensure required health and safety training for the protection of students and staff is completed and in compliance with applicable legal and charter school requirements related to health and safety ☐ The school has a partially developed system in place to ensure required health and safety training for the protection of students and staff is completed and in compliance with applicable legal and charter school requirements related to health and safety ☐ The school has a minimal or no system in place to ensure required health and safety training for the protection of students and staff is completed and in compliance with applicable legal and charter school requirements related to health and safety 	 ☑ Documentation of emergency drills and training (B3.1c) ☑ Provision and location of onsite emergency supplies (B3.1b) ☑ Child abuse mandated reporter training documentation (B3.1d and B3A.5) ☑ Bloodborne pathogens training documentation (B3.1e and B3A.5) ☑ Pupil Suicide Prevention and Awareness Training (B3.1f, g and B3A.5) ☑ Epi-pen and training (B3.2c) ☑ Certification of Clearances, Credentialing, and Mandated Reporter Training 2021-2022 ("ESSA Grid") (B3A.1) ☑ Discussion with school leadership ☐ Other: (Specify)

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SCHOOL NAME. Femon Frimary Cente	SCHOOL NAME:	Fenton Primary	Center
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DATE OF VISIT: 2/8/2022

O3: IMPLEMENTATION OF THE EDUCATIONAL PROGRAM- QUALITY INDICATOR #3

The school has systems in place to ensure alignment to the curricular and educational program outlined in the approved charter petition by:

- Implementing key features of the educational program described in the charter
- Implementing standards-based instruction schoolwide in accordance with the California State Content Standards specific to the grade levels served and aligned with the needs of students
- Implementing assessments to measure the development of grade-level appropriate academic and non-academic skills
- Reviewing progress towards annual goals for all students and subgroups the school serves consistent with educational outcomes detailed in the California School Dashboard
- Providing teacher, staff, and administrator professional development specific to supporting desired student outcomes and key features outlined in the school's charter
- Implementing a system to monitor student progress toward and completion of graduation and A-G requirements (high schools only)

		Rubric	Sources of Evidence
ţ	Feriormance	 ☑ The school has fully implemented the educational program, including key features, outlined in the school's charter and aligned to California State Content Standards specific to the grade levels served ☐ The school has substantially implemented the educational program, including key features, outlined in the school's charter and aligned to California State Content Standards specific to the grade levels served ☐ The school has partially implemented the educational program, including key features, outlined in the school's charter and aligned to California State Content Standards specific to the grade levels served ☐ The school has minimally implemented, or not at all, the educational program, including key features, outlined in the school's charter and aligned to California State Content Standards specific to the grade levels served 	 ☑ Implementation of an educational program serving all grade levels approved to be served per charter (B3.3i, j, k) ☑ California State Content Standards-based instructional program (B3.3a) ☑ LCAP (B3.3b) ☐ Technology readiness to administer CAASPP assessments (B3.3c) *new schools only ☑ WASC accreditation (B3.3d) ☐ UC Doorways course approval documentation (B3.3e) ☑ Professional development documentation (B3.4c) ☑ Classroom observation ☑ Discussion with school leadership ☐ Other: (Specify)

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O4: MEETING THE NEEDS OF ALL STUDENTS; SUBGROUP DATA ANALYSIS - QUALITY INDICATOR #4

The school has a system in place to ensure:

- Implementation of differentiated instructional strategies and approaches described in the charter designed to meet the learning needs of all students, including all numerically significant subgroups identified in the school's LCAP and by the CDE
- Implementation of internal student assessments aligned with instructional outcomes to determine student mastery of California State Content Standards
- Disaggregation and analysis of data on a regular basis to address individual student needs and guide instructional planning and use of interventions
- Implementation, review, and modification, as appropriate, of its Master Plan for English Learners (EL identification, designated and integrated ELD standards-based instruction, progress monitoring, assessment, and reclassification)
- A staff person is designated to assist and support foster youth/students experiencing homelessness

	Rubric	Sources of Evidence
Performance	 ☑ The school has fully implemented and monitors the components of the charter's instructional program designed to meet the learning needs of all students, including its subgroups, and modifies instruction based on data analysis ☐ The school has substantially implemented and monitors the components of the charter's instructional program designed to meet the learning needs of all students, including its subgroups, and generally modifies instruction based on data analysis ☐ The school has partially implemented the components of the charter's instructional program designed to meet the learning needs of all students, including its subgroups, and partially modifies instruction based on data analysis ☐ The school has minimally implemented, or not at all, the components of the charter's instructional program designed to meet the learning needs of all students, including its subgroups, and does not consistently modify instruction based on data analysis 	 ☑ Standards-based instructional program (B3.3a) ☑ LCAP (B3.3b) ☑ Professional development documentation (B3.4c) ☑ Intervention and support for all students, including but not limited to foster youth, low-income, English Learners, students with disabilities, at-risk students, and high performing students (B3.3i) ☑ Implementation of the school's English Learner Master Plan (B3.3i) ☑ Implementation of a data analysis system (B2.1 and B2.6) ☑ Internal assessment and analysis documentation (e.g., School Internal Assessment Data Report or equivalent) (B2.6) ☑ Foster youth/students experiencing homelessness designee ☑ Classroom observation ☑ Discussion with school leadership ☑ Other: (Specify)

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LAUSD CHARTER SCHOOLS DIVISION SCHOOL NAME: Fenton Primary Center

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O5: SPECIAL EDUCATION - QUALITY INDICATOR #5

The school has a system in place to ensure that the school: Provides special education programs and services in accordance with students' IEPs Provides special education training for staff Conducts a special education self-review annually, using the Special Education Self-Review Checklist Maintains timely IEP timeline records and accurate service provision records in Welligent Rubric **Sources of Evidence** ☑ The school has a highly developed system in place for full implementation and ☑ Parent-Student Handbook(s) (**B1.10a**) monitoring of its special education processes and program in compliance with all ☐ District Validation Review (DVR) (B3.4a) requirements ⊠ Self-Review Checklist (B3.4a) ☐ The school has a well-developed system in place for full implementation and monitoring ⊠ Welligent reports and/or other documentation, including of its special education processes and program in compliance with all requirements from the Division of Special Education (B3.4a) ☐ The school has a partially developed system in place for full implementation and ☑ Professional development documentation (B3.4c) monitoring of its special education processes and program in compliance with all ☑ Intervention and support for students with requirements disabilities (B3.3i) ☐ The school has a minimal or no system in place for full implementation and monitoring ⊠ Consultation with Charter Operated Programs office of its special education processes and program in compliance with all requirements ☑ Other special education documentation (**B3.4a**) ☐ Not Applicable - Charter school participates in LAUSD's Option 1 SELPA ⊠ Classroom observation

☑ Discussion with school leadership☑ MOU Non-LAUSD SELPA

☐ Other: (Specify)

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DATE OF VISIT: 2/8/2022

O6: SCHOOL CLIMATE AND STUDENT DISCIPLINE - QUALITY INDICATOR #6

The school has a school climate and schoolwide student discipline system in place to ensure that the school's practices:

- Align with the principles of the District's Discipline Foundation Policy and School Climate Bill of Rights Resolution, including but not limited to, tiered behavior intervention, alternatives to suspension, and schoolwide positive behavior support, data monitoring and, includes a discipline system complaint process
- Provide positive opportunities for student wellness, growth and success, aimed at making the school safe, welcoming, supportive and inclusive
- Minimize discretionary suspensions and expulsions
- Reduce or eliminate suspension disproportionality for student subgroups
- Minimize chronic absenteeism for all students and student subgroups

•	• Procedures for preventing acts of bullying, including cyberbullying, in accordance with the requirements of Ed. Code, § 32283.5 and 234.4		
	Rubric	Sources of Evidence	
Performance	 □ The school has a highly developed school climate and student discipline system in place that is aligned with the principles of the Discipline Foundation Policy and School Climate Bill of Rights ☑ The school has a well-developed school climate and student discipline system in place that is aligned with the principles of the Discipline Foundation Policy and School Climate Bill of Rights □ The school has a partially developed school climate and student discipline system in place that is aligned with the principles of the Discipline Foundation Policy and School Climate Bill of Rights □ The school has a minimally developed or no school climate and student discipline system in place that is aligned with the principles of the Discipline Foundation Policy and School Climate Bill of Rights 	 ☑ Parent-Student Handbook(s) (B1.10a) ☑ LCAP (B3.3b) ☑ Professional development documentation (B3.4c) ☑ Implementation of school climate and student discipline system that aligns with Discipline Foundation Policy and School Climate Bill of Rights principles (B3.4b) ☑ Implementation of tiered behavior intervention, such as SST/COST (B3.4b) ☑ Implementation of alternatives to suspension (B3.4b) ☑ Implementation of schoolwide positive behavior support system (B3.4b) ☑ Data monitoring (B3.4b) ☑ LAUSD Office of Data & Accountability's Data Set for suspension, expulsion, disproportionality, and chronic absenteeism (B2.1) ☐ Chronic absenteeism rates ☑ Implementation of procedures for preventing acts of bullying, including cyberbullying (B3.4b) ☐ Stakeholder focus group ☑ Discussion with school leadership ☐ Other: (Specify) 	

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Annual Performance-Based Oversight Visit Report

SCHOOL NAME: Fenton Primary Center

DATE OF VISIT: 2/8/2022

O7: PROFESSIONAL DEVELOPMENT - QUALITY INDICATOR #7

The school:

- Has a schoolwide professional development plan for teachers and other staff that supports the educational program set forth in the charter and targets identified needs
- Provides faculty and other instructional staff with professional development opportunities to improve instructional practice

	Provides opportunities for teachers to collaborate regularly for the purpose of planning and in Rubric	Sources of Evidence
Performance	 ☑ The school has fully implemented a professional development plan for teachers and other staff that supports instructional practices, targets identified needs, and aligns with the education program set forth in the charter ☐ The school has implemented a professional development plan for teachers and other staff that supports instructional practices, targets identified needs, and aligns with the education program set forth in the charter ☐ The school has partially implemented a professional development plan for teachers and other staff that supports instructional practices, targets identified needs, and aligns with the education program set forth in the charter ☐ The school has not implemented a professional development plan for teachers and other staff that supports instructional practices, targets identified needs, and aligns with the education program set forth in the charter 	 ☑ LCAP (B3.3b) ☑ Professional development documentation (e.g. professional development year-long plan agendas, and sign-ins) (B3.4c) ☑ Professional development training materials (B3.4c) ☑ System to assess professional development needs (B3.4c) ☑ Interview of teachers and/or other staff ☑ Discussion with school leadership ☐ Other: (Specify)

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O8: STAKEHOLDER ENGAGEMENT AND INVOLVEMENT - QUALITY INDICATOR #8

The school has a system for stakeholder engagement, including gathering input, facilitating and encouraging involvement, sharing information, and resolving concerns, which:

- Provides parents, teachers, and students with meaningful opportunities for involvement and engagement that meet the requirements and goals of applicable federal and state law, the school's charter, and the school LCAP
- Implements a School Site Council (SSC) and/or English Learner Advisory Committee (ELAC), in accordance with legal requirements (e.g., member composition of committee/council, legally required topics, etc.), if applicable
- Engages in communication that notifies parents, teachers, pupils and other stakeholders of the process for resolving concerns, including how they may contact board members, and supports students, families, and other stakeholders in effectively resolving concerns

	Rubric	Sources of Evidence
Performance	 ☑ The school has a highly developed system for stakeholder engagement, including gathering input, encouraging involvement, sharing information, and resolving concerns ☐ The school has a well-developed system for stakeholder engagement, including gathering input, encouraging involvement, sharing information, and resolving concerns ☐ The school has a partially developed system for stakeholder engagement, including gathering input, encouraging involvement, sharing information, and resolving concerns ☐ The school has a minimal or no system for stakeholder engagement, including gathering input, encouraging involvement, sharing information, and resolving concerns 	 ☑ Parent-Student Handbook (B1.10a) ☑ LCAP (B3.3b) ☑ Documentation of SSC and ELAC meetings (e.g., calendars, agendas, minutes, roster, and sign-in) (B3.4d) ☑ Stakeholder consultation (B3.4d) ☑ Parent/stakeholder involvement and engagement (B3.4d) ☑ Communication to parents and other stakeholders of complaint resolution process(es) (B3.4d) ☑ School website (B3.4e) ☑ Stakeholder focus group ☑ Discussion with school leadership ☑ Other: (Specify)

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O9: TRANSPARENCY FOR STAKEHOLDERS- QUALITY INDICATOR #9

The school's documents that are available both manually and electronically serve as a vehicle for transparency through its displays and provision of information.

- Information is easily accessible to the public and school stakeholders, and is presented in English and applicable languages as required by law
- Applicable categories described in Charter School Transparency Resolution
- UCP and all complaint procedures
- Title IX information in accordance with Ed. Code, § 221.61**
- Suicide Prevention policy in accordance with Ed. Code, § 215**
- Notification requirements to pupils and parents or guardians of pupils on how to initiate access to available pupil mental health services on campus, in the community, or both no less than twice during the school year, in accordance with Ed. Code, § 49428
- Ensure that specified information on bullying and harassment prevention is readily accessible in a prominent location on the LEA's existing website in a manner that is easily accessible to parents or guardians of pupils, in accordance with Ed. Code, § 234.1 et seq.**
- Provides all stakeholders with appropriate, accessible, and relevant information about individual student and schoolwide academic progress and performance
- Identifies and implements the most appropriate methods of informing parents and guardians of pupils in grades 6-12, of human trafficking prevention resources, in accordance with Ed. Code, § 49381
- Informs parents of high school students about transferability of courses to other public high schools and the eligibility of courses to meet college entrance requirements (high schools only)

"**" Indicates that the policy must be posted on website.

Rubric	Sources of Evidence

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SCHOOL NAME: Fenton Primary Center

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The school has a highly developed system to share information with stakeholders, that is easily accessible via its documents available both manually, electronically and on its website The school has a well-developed system to share information with stakeholders via its documents available both manually, electronically and on its website The school has a partially developed system to share information with stakeholders via its documents available manually/electronically or on its website The school has a minimally developed system to share information with stakeholders with limited to no availability of documents manually/electronically or on its website Student Demographics Student Demographics Student Achievement Information about individual student and schoolwide academic progress and performance with all stakeholders as appropriate (B3.4e) Parents are informed about transferability of courses/course credit and eligibility to meet A-G requirements (B3.4e) Provision of stakeholder access to school's approved charter (B3.4e) Notification of access to available mental health services (B3.4e) School website (B3.4e) School webs			
	Performance	easily accessible via its documents available both manually, electronically and on its website ☐ The school has a well-developed system to share information with stakeholders via its documents available both manually, electronically and on its website ☐ The school has a partially developed system to share information with stakeholders via its documents available manually/electronically or on its website ☐ The school has a minimally developed system to share information with stakeholders	public/stakeholders (B3.4e) for:
			☐ Other: (Specify)

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O10: EVALUATION OF SCHOOL STAFF - QUALITY INDICATOR #10

The school has a system in place for the evaluation of school staff designed to ensure that the school's educational program yields high student achievement and complies with all applicable legal requirements, including:

- Evaluation procedures with clear performance standards for all school-based staff, including but not limited to administrators, certificated staff, and classified staff
- Evaluation tool for all school-based staff, including but not limited to administrators, certificated staff, and classified staff

	Rubric	Sources of Evidence
Performance	 ☑ The school has a highly developed system in place for the evaluation of school staff designed to ensure that the school's educational program yields high student achievement and complies with all applicable legal requirements ☐ The school has a well-developed system in place for the evaluation of school staff designed to ensure that the school's educational program yields high student achievement and complies with all applicable legal requirements ☐ The school has a partially developed system in place for the evaluation of school staff designed to ensure that the school's educational program yields high student achievement and complies with all applicable legal requirements ☐ The school has a minimal or no system in place for the evaluation of school staff designed to ensure that the school's educational program yields high student achievement and complies with all applicable legal requirements 	 ☑ Evaluation procedures with clear performance standards for all school-based staff, including but not limited to administrators, certificated staff, and classified staff (B3.4f) ☑ Evaluation tool for all school-based staff, including but not limited to administrators, certificated staff, and classified staff (B3.4f) ☑ Discussion with school leadership ☐ Other: (Specify)

O11: CLEARANCES AND CREDENTIALING COMPLIANCE - QUALITY INDICATOR #11

The school is in compliance with applicable law and the terms of its approved charter regarding clearances and credentialing:

- All certificated staff are fully credentialed, including EL authorizations, and appropriately assigned as authorized by their credentials at all times
- Individuals employed in a teaching position during the 2019–20 school year obtain the appropriate certificate, permit, or other document for their certificated assignment no later than July 1, 2025 (Ed. Code, § 47605.4(a).)
- The charter school maintains appropriate assignments and monitoring throughout the year and addresses Exceptions (and makes Determinations, as appropriate) in CalSAAS during the CTC-identified annual window.
- Charter school identifies its charter user(s) who participate in CTC trainings as well as those through LACOE and/or LAUSD, and they establish internal processes that address not only the CalSAAS monitoring, but also the accurate submission of CALPADS Codes as they relate to the CalSAAS Determinations.
- The school has obtained all necessary employee clearances, including criminal background and tuberculosis (TB) risk assessments/clearances, prior to employment, and keeps all clearances current
- The school has obtained all necessary vendor clearances, including criminal background and tuberculosis (TB) risk assessments/clearances, prior to the provision of service, and keeps all clearances current

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SCHOOL NAME: Fenton Primary Center

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	volunteers who perform school site services while not under the direct supervision of a scho assessments/clearances for all volunteers with frequent or prolonged contact with students	
	Rubric	Sources of Evidence
Performance	 ☑ The school has fully implemented and continually monitors systems and procedures that maintain 100% compliance with applicable law, including but not limited to clearance, credentialing, and assignment requirements at all times ☐ The school has implemented and monitors systems and procedures that maintain substantial compliance with applicable law, including but not limited to clearance, credentialing, and assignment requirements ☐ The school has partially implemented and intermittently monitors systems and procedures to maintain compliance with applicable law, including but not limited to clearance, credentialing, and assignment requirements ☐ The school has not implemented and/or does not monitor systems and procedures to maintain compliance with applicable law, including but not limited to clearance, credentialing, and assignment requirements 	 ☑ Certification of Clearances, Credentialing, and Mandated Reporter Training 2021-2022 form ("ESSA Grid") (B3A.1a) ☑ Human Resources policies and procedures regarding ESSA qualifications and credentialing requirements ☐ CalSAAS detail and summary reports; HR procedures for the CalSAAS; List of CalSAAS users who actively engage in the assignment monitoring process ☒ Staff rosters and school master schedule (B3A.1b and B3A.1c) ☒ Custodian(s) of Records documentation (B3A.1d) ☒ Criminal Background Clearance Certifications (B3A.2a, B3A.3, and B3A.4) ☒ Teaching credential/authorization documentation (B3A.2b) ☒ Vendor certifications (B3A.6) ☐ Volunteer (TB) risk assessment/clearance certification (B3A.7) ☒ Discussion with school leadership ☐ Other: (Specify)
Progr	ess on LAUSD Board of Education Benchmarks and/or MOU related to ORGANIZATIO	ONAL MANAGEMENT (if applicable):
N/A		

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SCHOOL NAME: Fenton Primary Center

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3746			2018-2019					2019-2020					2020-2021		
	Preliminary	First	Second	Unaudited	Audited	Preliminary	First	Second	Unaudited	Audited	Preliminary	First	Second	Unaudited	Audited
Fenton Primary Center	Budget	Interim	Interim	Actuals	Financials	Budget	Interim	Interim	Actuals	Financials	Budget	Interim	Interim	Actuals	Financials
Cash and Cash Equivalents		0	3,337,911	4,119,498	4,119,498		4,803,101	4,720,062	4,212,074	4,212,074		3,449,002	4,260,142	4,287,725	7,433,705
Current Assets		0	6,571,117	6,773,517	5,534,343		7,223,371	7,036,415	5,692,241	6,382,461		5,887,255	7,089,885	9,919,332	8,714,694
Fixed and Other Assets		0	348,796	300,053	1,559,498		316,006	305,450	233,427	1,479,040		161,511	253,604	261,155	1,470,974
Total Assets		0	6,919,913	7,073,570	7,093,841		7,539,377	7,341,865	5,925,668	7,861,501		6,048,766	7,343,489	10,180,487	10,185,668
Deferred Outflow		0	0	0	0		0	0	0	0		0	0	0	0
Current Liabilities		0	1,505,782	1,795,650	1,796,723		1,795,169	1,795,167	543,425	2,198,563		38,410	38,410	2,906,322	2,906,322
Other Long Term Liabilities		0	0	0	0		0	0	0	0		0	0	0	5,181
Unfunded OPEB Liabilities/Deferred Inflow		0	1,001,026	946,338	1,135,673		1,297,379	1,297,378	1,173,131	1,173,131		1,173,130	1,173,130	644,101	644,101
Total Liabilities		0	2,506,808	2,741,988	2,932,396		3,092,548	3,092,545	1,716,556	3,371,694		1,211,540	1,211,540	3,550,423	3,555,604
Net Assets		5,350,206	4,413,105	4,331,582	4,161,445		4,446,829	4,249,320	4,209,112	4,489,807		4,837,226	6,131,949	6,630,064	6,630,064
Total Revenues	11,255,058	10,571,982	10,525,254	10,499,530	10,519,799	10,778,699	10,381,916	10,291,851	10,452,541	11,043,547	10,273,391	10,800,531	11,798,465	11,826,458	12,062,529
Total Expenditures	10.292.834	10,269,270	10,158,616	10,214,416	10,215,486	10,615,449	10,266,669	10,203,976	10,404,874	10.715.185	10,155,588	10,172,417	10.156.323	9.686.201	9,922,272
Net Income / (Loss)	962,224	302,712	366,638	285,114	304,313	163,250	115,247	87.875	47.667	328,362	117.803	628,114	1,642,142	2,140,257	2,140,257
Operating Transfers In (Out) and Sources /	002,22.	002,7.12	000,000	200,	00 1,0 10	.00,200		0.,0.0	,00.	020,002	111,000	020,111	.,0 .2,2	2,110,201	2,110,201
Uses	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Extraordinary Item - Transfer of Net Assets	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Inc / (Dec) in Net Assets	962,224	302,712	366,638	285,114	304,313	163,250	115,247	87,875	47,667	328,362	117,803	628,114	1,642,142	2,140,257	2,140,257
Net Assets, Beginning	4,863,599	5,047,494	5,047,493	5,047,494	4,046,467	5,047,494	4,331,582	4,331,582	4,331,582	4,161,445	4,249,320	4,209,112	4,209,113	4,209,113	4,489,807
Adj. for restatement / Prior Yr Adj	0	0	(1,001,026)	(1,001,026)	(189,335)	(634,389)	0	(170,137)	(170,137)	0	0	0	280,694	280,694	0
Net Assets, Beginning, Adjusted	4,863,599	5,047,494	4,046,467	4,046,468	3,857,132	4,413,105	4,331,582	4,161,445	4,161,445	4,161,445	4,249,320	4,209,112	4,489,807	4,489,807	4,489,807
Net Assets, End	5,825,822	5,350,206	4,413,105	4,331,582	4,161,445	4,576,355	4,446,829	4,249,320	4,209,112	4,489,807	4,367,123	4,837,226	6,131,949	6,630,064	6,630,064

3746	Audited Financials					2021-2022				
						Preliminary	First	Second	Unaudited	Audited
Fenton Primary Center	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	Budget	Interim	Interim	Actuals	Financials
Cash and Cash Equivalents	3,149,872	4,119,498	4,212,074	7,433,705	0		6,791,331	0	0	0
Current Assets	5,172,950	5,534,343	6,382,461	8,714,694	0		10,083,888	0	0	0
Fixed and Other Assets	1,600,336	1,559,498	1,479,040	1,470,974	0		252,266	0	0	0
Total Assets	6,773,286	7,093,841	7,861,501	10,185,668	0		10,336,154	0	0	0
Deferred Outflow	0	0	0	0	0		0	0	0	0
Current Liabilities	1,725,793	1,796,723	2,198,563	2,906,322	0		3,060,919	0	0	0
Other Long Term Liabilities	0	0	0	5,181	0		0	0	0	0
Unfunded OPEB Liabilities/Deferred Inflow	1,001,026	1,135,673	1,173,131	644,101	0		644,100	0	0	0
Total Liabilities	2,726,819	2,932,396	3,371,694	3,555,604	0		3,705,019	0	0	0
Net Assets	4,046,467	4,161,445	4,489,807	6,630,064	0		6,631,135	0	0	0
Total Revenues	10,638,935	10,519,799	11,043,547	12,062,529	0	11,452,828	12,651,789	0	0	0
Total Expenditures	10,341,468	10,215,486	10,715,185	9,922,272	0	11,151,923	12,650,718	0	0	0
Net Income / (Loss)	297,467	304,313	328,362	2,140,257	0	300,905	1,071	0	0	0
Operating Transfers In (Out) and Sources /	_	_	_	_	_	_	_	_	_	_
Uses	0	0	0	0	0	0	0	0	0	0
Extraordinary Item - Transfer of Net Assets	0	0	0	0	0	0	0	0	0	0
Inc / (Dec) in Net Assets	297,467	304,313	328,362	2,140,257	0	300,905	1,071	0	0	0
Net Assets, Beginning	4,442,294	4,046,467	4,161,445	4,489,807	0	6,131,949	6,630,064	0	0	0
Adj. for restatement / Prior Yr Adj	(693,294)	(189,335)	0	0	0	0	0	0	0	0
Net Assets, Beginning, Adjusted	3,749,000	3,857,132	4,161,445	4,489,807	0	6,131,949	6,630,064	0	0	0
Net Assets, End	4,046,467	4,161,445	4,489,807	6,630,064	0	6,432,854	6,631,135	0	0	0

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FISCAL OPERATIONS	RATING
You have been assessed by the Fiscal Oversight team and you are receiving the rating of 4, Accomplished.	4
Other circumstances and information could influence the rating and are noted in this evaluation.	
Fenton Primary Center's fiscal condition is positive and has been upward trending since the 2017-2018 fiscal year. According to the 2020-2021	
independent audit report, the school had positive net assets of \$6,630,064 and net income of \$2,140,257 when factoring in the school's obligation for its unfunded post-retirement medical plan or Other Post-Employment Benefits (OPEB), and the related accrued expenses, as required by	
Accounting Standards Codification 715 (ASC 715). The 2021-2022 First Interim projected positive net assets of \$6,631,135 and net income of \$1,071, including the accrued OPEB obligation and related expenses.	
According to Fenton Charter Public School's (FCPS) independent audit report dated June 30, 2021, Fenton Primary Center is one of five schools	
operated by FCPS, all of which are currently authorized by the Los Angeles Unified School District (LAUSD). FCPS, its related entities, and its charter schools reported positive net assets of \$31,685,088 and net income of \$6,448,696. FCPS, without its related entities and its charter schools,	
reported positive net assets of \$3,560,340 and a net loss of (\$105,685). In response to the CSD's inquiry regarding FCPS' net loss, FCPS' back	
office provider (EdTec) explained that the net loss of \$105K is due to the share of business office rent allocated to the home office as reduction of Charter Management Organization (CMO) fee from Fenton Charter Leadership Academy (FCLA) & Fenton Stem Academy (STEM) (totaling	
\$99,172.80 in the aggregate) and a late depreciation accounting journal entry not included in the CMO fee calculation (\$6,512). See further explanations in the following paragraph below.	
FCPS' management fees for its individual schools fluctuate from year to year, because the FCPS Home Office's net expenses [i.e., the Home	
Office's total expenses less its local revenues received for the school year (e.g., donations)], net of home office's use of space on the FCLA/STEM campus, are allocated to the FCPS schools based on their pro-rata revenue shares. The FCPS Home Office does not collect more management	
fees than its expenses require, and the net result of the home office typically incurs a minor net loss as a result of their share of space usage at	
the FCLA/STEM shared location. This use of space adjustment is made by reducing the CMO fee expense from FCLA and STEM, and therefore reducing CMO fee income for the FCPS Home Office, in an amount proportionally allocated based on square footage usage of the Business	
Office. According to FCPS, Fenton Primary Center pays annual management fees of 6.98% to FCPS for administrative services such as: payroll,	
technology services, facilities maintenance, finance, accounting, and accounts payable support, student, finance, and compliance reporting,	
contract negotiations, maintaining vendor relationships (e.g., food services, etc.), and student data tracking and analysis.	

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Areas of Demonstrated Strength and/or Progress:

1. The school's fiscal condition is positive.

	2017-2018 (Audited Actuals)	2018-2019 (Audited Actuals)	2019-2020 (Audited Actuals)	2020-2021 (Audited Actuals)	2021-2022 (First Interim)
Net Assets *	\$4,046,467	\$4,161,445	\$4,489,807	\$6,630,064	\$6,631,135
Net Income/Loss	\$297,467	\$304,313	\$328,362	\$2,140,257	\$1,071
Transfers In/Out	\$0	\$0	\$0	\$0	\$0
Prior Year Adjustment(s)	(\$693,294)**	(\$189,335)***	\$0	\$0	\$0

^{*}The school's net asset includes OPEB liability. According to the latest ASC 715 Report or Actuarial Valuation Report (issued on July 23, 2021 by FCPS' actuary) and the 2020-2021 independent audit report, as of June 30, 2021, the school's accumulated post-retirement benefit obligation is estimated at \$644,101. Per the Financial Accounting Standards Board (FASB, ASC 715), which became effective December 15, 2016 (or Fiscal Year 2016-2017), this long-term obligation is required to be reported as a liability on the school's balance sheet. Per FCPS, the school's accrued OPEB expenses were \$162,269, \$245,408, and (\$284,202) for Fiscal Years 2018-2019, 2019-2020, and 2020-2021, respectively. FCPS stated that the reason for the credit balance in Fiscal Year 2020-2021 is because FCPS adopted changes to their OPEB plan (whereby new employees are no longer offered an OPEB plan at retirement) that resulted in a reduction in future OPEB liabilities, and the negative adjustment reflects those changes.

Per FCPS, Fenton Primary Center made annual contributions to its OPEB in the amounts of \$161,705, \$207,902, and \$244,828 during Fiscal Years 2018-2019, 2019-2020, and 2020-2021, respectively. As of December 31, 2021, the market value of FCPS's plan assets pertaining to its OPEB funds on deposit with its third-party administrator was reported at approximately \$8.6M, which exceeds the projected post-retirement costs under the school's OPEB plan over the next 10 years. Based on the ASC 715 Report and the 2020-2021 audit report, the expected retiree payments (mainly the actual pay-as-you-go costs) were estimated at \$3.2M over the next 10 years (i.e., from June 30, 2022 through June 30, 2031).

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^{**} Fiscal Year 2017-2018 was the first year that the school recorded its OPEB liability and related expenses. As a result, the school's net assets were restated in the amount of (\$693,294).

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*** The prior-year adjustments of (\$189,335) in Fiscal Year 2018-2019 represent the reclassification of the OPEB liability in FCPS' consolidated Statement of Activities. Per FCPS and its 2018-2019 independent audit report, during Fiscal Year 2018-2019, FCPS revised the method used to allocate the defined benefit liability to each of its charter schools (from the time method formerly used to the compensation method now utilized) to more accurately report the liabilities by location. The updated allocation method now reports each location's liabilities based on each employee's share of total compensation paid by the Fenton schools and the FCPS Home Office.

Areas Noted for Further Growth and/or Improvement:

No significant items noted.

Other Observations (Items described in this section, which may not have been addressed in the charter school's Fiscal Policies and Procedures, are recommended for improvement to align with optimal business practices).

None noted.

Corrective Action Required:

None noted that require immediate action to remedy concerns in this report.

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Notes:

1. Reviewed independent audit report for the Fiscal Year ended June 30, 2021, and noted the following:

a. Audit opinion: Unmodified

b. Material weaknesses: None Reported

- c. Deficiencies/Findings: None Reported
- d. Lack of Going Concern: None Reported
- 2. Governing board meeting minutes reflecting the presentation of financial reports, such as balance sheets, income statements, and cash flow statements were provided.
- 3. Governing board meeting minutes reflecting the adoption of the 2021-2022 budget were provided.
- 4. Evidence of Fenton Primary Center offering STRS, PERS, and/or Social Security benefits to its employees and proof of payment was provided.
- 5. Governing board meeting minutes reflecting the selection of the current independent auditor were provided.
- 6. Governing board meeting minutes reflecting the discussion of the most current independent audit report were provided.
- 7. Per the 2020-2021 audit report, the school's unrestricted ending fund/net asset balance is \$6,232,067 and total expenditures equal \$9,922,272. Therefore, the school's reserve for economic uncertainty as defined in California Code of Regulations (CCR), Title 5, Section 15450 is 62.81%, which exceeds the minimum 4% based on the school's Average Daily Attendance (ADA) of 572.72 per the school's 2021-2022 First Principal Apportionment data reported.
- 8. Per the 2020-2021 audit report, the school's cash and cash equivalents is \$7,433,705 and total expenditures equal \$9,922,272. Therefore, the school's cash reserve level is 74.92%, which exceeds the recommended 5%.
- 9. Governing board meeting minutes reflecting the receipt, review, and approval of interim financial reports submitted to LAUSD were provided.
- 10. Governing board meeting minutes reflecting the receipt, review, and discussion of the most current Annual Performance-Based Oversight Visit report were provided.
- 11. Governing board meeting minutes reflecting the approval of the current fiscal policies and procedures were provided.
- 12. A copy of the charter school's organizational chart, which depicts the current reporting structure of the charter school, including but not limited to, any board member, charter management organization employees, or school employee, who handle day-to-day finances and/or have responsibilities outlined within the charter school's financial policies and procedures, was provided.
- 13. An itemized accounting regarding total compensation paid in Fiscal Year 2020-2021 to all executives, school leaders, administrators, directors, and non-certificated staff either employed directly by the school or the entity managing the charter school, including the organization's home office, charter management organization, or related entities which may have decision-making authority over the school was provided.
- 14. Governing board meeting minutes reflecting the approval of the management fees, licensing fees, or other related party fees were provided.
- 15. The most current accounts payable aging report was provided.
- 16. Reviewed the following 30 checks. No discrepancies were noted.
 - a. Check numbers (East West Bank Checking Account Ending in X7895): 115060, 114534, 115127, 113694, 115104, 115133, 115126, 114944, 114270, 114696, 114025, 114978, 114272, 115030, 113575, 114831,114789, 114655, 115069, 114508, 113746, 114482, 114616, 114485, 114535, 114195, 113628, 114601, 113937, and 115219.
- 17. Reviewed credit card statements from April 2021 through September 2021. Selected the months of April 2021 through September 2021 for sample testing. No discrepancies were noted.
 - a. American Express Credit Card Ending in X44000 (Executive Director)
 - b. Elan Credit Card Ending in X6767 (Executive Director)

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- c. Elan Credit Card Ending in X5199 (Chief Academic Officer)
- d. Elan Credit Card Ending in X8572 (Chief Operating Officer)
- e. Elan Credit Card Ending in X5317 (Director, Fenton Avenue Charter School)
- f. Elan Credit Card Ending in X0022 (Director, Fenton Primary Center)
- g. Elan Credit Card Ending in X3099 (Director, Santa Monica Boulevard Community Charter School)
- h. Elan Credit Card Ending in X3432 (Director, Fenton Charter Leadership Academy/Fenton STEM Academy)
- i. Elan Credit Card Ending in X6785 (M&O Manager)
- j. Home Depot Credit Card Ending in X2178 (Facilities staff)
- 18. Reviewed bank statements and bank reconciliations from April 2021 through September 2021. Selected the months of April 2021 through September 2021 for sample testing. No discrepancies were noted.
 - a. East West Bank Checking Account Ending in X7895 (Operating Account)
 - b. Cathay Wealth Management Account Ending in X6597 (Investment Account)
- 19. A Segregation of Duties (SOD) review was conducted remotely at Fenton Primary Center via videoconference. No discrepancies were noted.
- 20. Equipment inventory was provided.
- 21. The Education Protection Account (EPA) allocation and expenditures pertaining to the prior Fiscal Year (i.e., 2020-2021) are posted on the charter school's website.
- 22. The most current Audited Financial Statements are posted on the charter school's website.
- 23. The 2021-2022 Local Control and Accountability Plan was submitted to LAUSD.
- 24. The most current Local Control and Accountability Plan is posted on the charter school's website.
- 25. FCPS disclosed Fenton Primary Center's involvement in a real estate refinancing transaction pertaining to Fenton Primary Center's school site, located at 11351 Dronfield Avenue, Pacoima, CA 91331 (which closed on or about February 26, 2020). According to FCPS, this transaction was executed for the purpose of refinancing the indebtedness incurred by related entity Dronfield, LLC to fund the acquisition and development of the property. Documents provided by the school indicate that FCPS has agreed to lease the property from related entity Fenton, LLC through a series of three separate leases that span the following time periods: 1) February 1, 2020 through June 30, 2020; 2) July 1, 2020 through June 30, 2021, and 3) July 1, 2021 through June 30, 2058. According to the organization, Fenton, LLC is wholly owned by SFV Education, which is a tax-exempt California nonprofit public benefit corporation formed and operated to support FCPS.
- 26. FCPS' plans for the facilities-related expansions and major improvements to the existing school site at Fenton STEM Academy and Fenton Charter Leadership Academy were provided. Documents provided to the CSD consist of signed and executed lease agreements and the FCPS governing board's related meeting minutes approving the refinancing transactions pertaining to these two FCPS schools —i.e., STEM and Fenton Charter Leadership Academy, who both sublease their respective school sites from related entity Fenton, LLC. FCPS Leadership also shared that Fenton, LLC intends to make substantial improvements to a property that is adjacent to the 8926 Sunland Boulevard site (which is located at 8928 Sunland Boulevard, Sun Valley, CA 91352).
- 27. FCPS applied for U.S. Small Business Administration's (SBA) Paycheck Protection Program (PPP) in April 2020. However, in May 2020 based on FCPS' Board's re-evaluation and recommendation from its then-Executive Director and its Finance Committee, FCPS returned the \$5,043,100 loan amount, plus \$3,642.24 interest of 1% for 26 days.
- 28. Documentation pertaining to grants that the school received during both Fiscal Years 2020-2021 and/or 2021-2022 due to the COVID-19 pandemic was provided.

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- 29. Pursuant to AB 1871, a signed and dated written statement that indicates that Fenton Primary Center is providing each needy pupil with one nutritionally adequate free or reduced-price meal during each school day was provided.
- 30. Fenton Primary Center did not disclose any legal actions, regulatory proceedings, or investigations that might have a material fiscal impact (including financial viability) to the Charter School, and that is currently pending or was filed within the last year or since the last disclosure period, whichever is later.
- 31. The 2020-2021 audited and unaudited actuals do not mirror each other. There are variances: 1) (\$1,204,638) in current assets, 2) \$1,209,819 in fixed and other assets, 3) (\$638,920) in other long-term liabilities, and 4) (\$638,920) in unfunded OPEB liabilities. EdTec attributed these variances to the following corresponding factors: 1) Prepaid rent classified differently between UAR and audit; 2) Prepaid rent classified differently between UAR and audit, in addition to FY21 activity for new capitalized lease standard; 3) OPEB classified differently between UAR and audit, in addition to FY21 activity for new capitalized lease standard; and 4) OPEB classified differently between UAR and audit.
- 32. The school's reported Norm Enrollment was 761, 694, 687, 620, and 604 for Fiscal Years 2017-2018, 2018-2019 2019-2020, 2020-2021, and 2021-2022, respectively. As summarized in the table below, the school's Norm Enrollment count has been trending downwards with the school reporting losses of 42, 67, 7, 67, and 16 students for the respective years.

Fenton Primary Center – Norm Enrollment History						
Grade Level	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	
KND	270	237	257	204	222	
1 ST	228	236	201	219	185	
2 ND	263	221	229	197	197	
Total Enrollment	761	694	687	620	604	
Increase/(Decrease) in Enrollment From Prior Year	(42)	(67)	(7)	(67)	(16)	

In response to the CSD's observations regarding the school's declining Norm Enrollment since Fiscal Year 2017-2018 per the historical Norm Enrollment data, FCPS Chief Executive Officer (CEO) stated: "COVID is our biggest obstacle - Current %DELTA is +.97% with an enrollment of 626. Enrollment continues to increase as health conditions improve. Enrollment of FPC is very close to the enrollment last year." Furthermore, the CEO communicated that FCPS' action plan to address the declining enrollment consists of: "1) Increase awareness of services available to families including the expansion of TK and Expanded Learning services; 2) Communicate and maintain COVID-Safety Plan to mitigate the risk of virus transmission, exposure to environmental health hazards, and to support student health needs; 3) Engage in meaningful consultation with individuals and/or advocates representing the interests of students with disabilities, English learners, students experiencing homelessness, students in foster care, migratory students, students who are incarcerated, military-dependent students, and other underserved students; 4) Reduce class size to implement evidence-based activities to meet the comprehensive needs of students; 5) Implement trauma informed teaching along with the tools and resources to move from a Learner Manager to a Learner Empowered by incorporating welcoming/inclusion activities." The school has maintained a balanced budget. The CSD will continue to monitor the school's student enrollment through oversight.

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Progress on LAUSD Board of Education and/or MOU Benchmarks related to FISCAL OPERATIONS (if applicable):

N/A

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Fiscal Operations Rubrics

Existing School – a charter school that has at least one annual independent audit on file with the Charter Schools Division [Possible Rating of 1-4] **New School** – a charter school that does not have an independent audit on file with the Charter Schools Division [Possible Rating of 1-2]

An existing school that meets all of the Required Criteria and two of the Supplemental Criteria listed below would be assessed eligible to be considered as Accomplished [Rating of 4].

Existing Schools (based on the most current annual audit):

An existing school is one that has at least one annual independent audit on file with the Charter Schools Division

REOUIRED CRITERIA

- 1. Net Assets are positive in the prior two audits;
- 2. The cash balance at the beginning of the school year is positive;
- 3. The two most current audits show no material weaknesses, deficiencies and/or findings;
- 4. All vendors and staff are paid in a timely manner;
- 5. Governing board approves Fiscal Policies and Procedures, at a minimum, once prior to each charter renewal term;
- 6. Charter school consistently adheres to the governing board approved Fiscal Policies and Procedures;
- 7. Governing board adopts the annual budget;
- 8. Governing board reviews and approves reports (e.g., preliminary budget, first interim, second interim, unaudited actuals, audited actuals, etc.) submitted to LAUSD;
- 9. Governing board discusses and resolves audit exceptions and deficiencies to the satisfaction of LAUSD;
- 10. There is no apparent conflict of interest;
- 11. A signed written statement which indicates that the charter school is providing each needy pupil with one nutritionally adequate free or reduced-price meal during each school day is provided (pursuant to AB 1871 [Ed. Code § 47613.5]);
- 12. The Education Protection Account allocation and expenditures, the most current Audited Financial Statements, and the most current governing board-approved LCAP are posted on the charter school's website:
- 13. The LCAP is submitted to the appropriate agencies;

An existing school that meets all of the Required Criteria and two of the Supplemental Criteria listed below would be assessed eligible to be considered as <u>Proficient [Rating of 3]</u>.

Existing Schools (based on the most current annual audit):

An existing school is one that has at least one annual independent audit on file with the Charter Schools Division

REOUIRED CRITERIA

- 1. Net Assets are positive in the most current audit;
- 2. The cash balance at the beginning of the school year is positive;
- 3. The most current audit shows no material weaknesses, deficiencies and/or findings;
- 4. Vendors and staff are paid in a timely manner;
- 5. Governing board approves Fiscal Policies and Procedures, at a minimum, once prior to each charter renewal term;
- 6. Charter school generally adheres to the governing board-approved Fiscal Policies and Procedures;
- 7. Governing board adopts the annual budget;
- 8. Governing board reviews and approves reports (e.g., preliminary budget, first interim, second interim, unaudited actuals, audited actuals, etc.) submitted to LAUSD;
- 9. Governing board discusses and resolves audit exceptions and deficiencies to the satisfaction of LAUSD:
- 10. There is no apparent conflict of interest;
- 11. A signed written statement which indicates that the charter school is providing each needy pupil with one nutritionally adequate free or reduced-price meal during each school day is provided (pursuant to AB 1871 [Ed. Code § 47613.5]);
- 12. The Education Protection Account allocation and expenditures, the most current Audited Financial Statements, and the most current governing board-approved LCAP are posted on the charter school's website;

13. The LCAP is submitted to the appropriate agencies;

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An existing school that meets all of the Required Criteria and two of the Supplemental Criteria listed below would be assessed eligible to be considered as Accomplished [Rating of 4].

- 14. The charter school has knowledge of any material differences amongst the preliminary budget, first interim, second interim, unaudited actuals, and audited actuals:
- 15. Requests for information made by the Charter Schools Division and LAUSD are processed or submitted by the charter school in a timely manner;
- 16. There are no discrepancies cited in the Areas Noted for Further Growth and/or Improvement;
- 17. Audited and unaudited actuals nearly mirror each other;
- 18. Proper segregations of duties are in place;
- 19. There are no outstanding fiscal-related tiered intervention notices issued to the school; and
- 20. If applicable, all LAUSD Board of Education-approved fiscal benchmark(s) are met by the required deadline(s).

<u>Note</u>: Other circumstances and information could influence the rating, which may include the supplemental criteria below, and will be noted in the evaluation.

SUPPLEMENTAL CRITERIA

- 1. The school maintains the minimum reserve for economic uncertainty as defined in California Code of Regulations (CCR), Title 5, Section 15450 (https://www.law.cornell.edu/regulations/california/5-CCR-Sec-15450) per the most current audit (e.g., unrestricted fund balance divided by total expenditures);
- 2. The cash balance at the beginning of the school year is at least 5% of the prior year expenses;
- 3. Enrollment is stable or changing at a manageable rate (e.g., the school still maintains a balanced budget, etc.); and
- 4. Fiscal reports (e.g., balance sheet, income statement, budget to actuals, cash flow statement, etc.) are presented to the governing board at each regular governing board meeting.

An existing school that meets all of the Required Criteria and two of the Supplemental Criteria listed below would be assessed eligible to be considered as Proficient [Rating of 3].

- 14. The charter school has knowledge of any material differences amongst the preliminary budget, first interim, second interim, unaudited actuals, and audited actuals;
- 15. Requests for information made by the Charter Schools Division and LAUSD are processed or submitted by the charter school in a timely manner;
- 16. There are no significant recurring issues;
- 17. Audited and unaudited actuals nearly mirror each other; and
- 18. There are no outstanding fiscal-related tiered intervention notices issued to the school.

<u>Note</u>: Other circumstances and information could influence the rating, which may include the supplemental criteria below, and will be noted in the evaluation.

SUPPLEMENTAL CRITERIA

- 1. The school maintains the minimum reserve for economic uncertainty as defined in CCR, Title 5, Section 15450
 (https://www.law.cornell.edu/regulations/california/5-CCR-Sec-15450) per the most current audit (e.g., unrestricted fund balance divided by total expenditures);
- 2. The cash balance at the beginning of the school year is at least 5% of the prior year expenses;
- 3. Enrollment is stable or changing at a manageable rate (e.g., the school still maintains a balanced budget, etc.); and
- 4. Fiscal reports (e.g., balance sheet, income statement, budget to actuals, cash flow statement, etc.) are presented to the governing board at each regular governing board meeting.

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An existing school that meets all of the Required Criteria and two of the supplemental criteria listed below would be assessed eligible to be considered as Developing [Rating of 2].

An existing school would be assessed as <u>Unsatisfactory</u> [Rating of 1] based on the statements below:

Existing Schools (based on the most current audit):

An existing school is one that has at least one annual independent audit on file with the Charter Schools Division

REOUIRED CRITERIA

- 1. Net Assets are positive, or net assets are negative with strong trend toward positive (be positive at the end of the third year, per applicable audit, and beyond);
- 2. The cash balance at the beginning of the school year is positive;
- 3. Vendors and staff are paid in a timely manner;
- 4. Governing board approves Fiscal Policies and Procedures, at a minimum, once prior to each charter renewal term;
- 5. Governing board adopts the annual budget;
- 6. A signed written statement which indicates that the charter school is providing each needy pupil with one nutritionally adequate free or reduced-price meal during each school day (pursuant to AB 1871 [Ed. Code § 47613.5]);
- 7. The Education Protection Account allocation and expenditures, the most current Audited Financial Statements, and the most current governing board-approved LCAP are posted on the charter school's website:
- 8. The LCAP is submitted to the appropriate agencies;
- 9. Have an audit conducted annually by an independent auditing firm; and
- 10. Governing board discusses and resolves audit exceptions and deficiencies to the satisfaction of LAUSD.

<u>Note</u>: Other circumstances and information could influence the rating, which may include the supplemental criteria below, and will be noted in the evaluation.

SUPPLEMENTAL CRITERIA

1. The school maintains the minimum reserve for economic uncertainty as defined in CCR, Title 5, Section 15450

Existing Schools (based on the most current audit):

An existing school is one that has at least one annual independent audit on file with the Charter Schools Division

An Unsatisfactory rating is assessed based on the following conditions, including, but not limited to:

A charter school is assessed as Unsatisfactory if the charter school does not meet the criteria for *Accomplished*, *Proficient*, or *Developing*. The charter school was given a certain period of time to address the fiscal concerns of LAUSD, but failed to provide a satisfactory response. The charter school has shown no *feasible* financial plans, and/or immediate sources of funding to maintain a viable budget and/or sustain the school's operation to mitigate the negative fiscal condition. The charter school's governing board members and/or leadership lack fiscal capacity.

Continued operation of a charter school that is assessed as Unsatisfactory may result to non-implementation of instructional programs as provided in the petition.

<u>Note</u>: Other circumstances and information could influence the rating and will be noted in the evaluation.

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An existing school that meets all of the Required Criteria and two of the	An existing school would be assessed as <u>Unsatisfactory</u> [Rating of 1] based on the
supplemental criteria listed below would be assessed eligible to be considered	statements below:
as Developing [Rating of 2].	
(https://www.law.cornell.edu/regulations/california/5-CCR-Sec-	
15450) per the most current audit (e.g., unrestricted fund balance	
divided by total expenditures);	
2. The cash balance at the beginning of the school year is at least 5% of	
the prior year expenses;	
3. Enrollment is stable or changing at a manageable rate (e.g., the school	
still maintains a balanced budget, etc.); and	
4. Fiscal reports (e.g., balance sheet, income statement, budget to actuals,	
cash flow statement, etc.) are presented to the governing board at each	
regular governing board meeting.	

A new school that meets all of the Required Criteria listed below would be assessed eligible to be considered as Developing [Rating of 2].

A new school would be assessed as <u>Unsatisfactory</u> [Rating of 1] based on the statements below:

New Schools:

REOUIRED CRITERIA

- 1. A new school is one that does not have an independent audit on file with the Charter Schools Division;
- 2. The cash balance at the beginning of the school year is positive;
- 3. If enrollment is significantly below the enrollment per the school's *Pupil Estimates for New or Significantly Expanding Charters* report and/or its approved petition budget, the charter school has made significant adjustments in their operations to allow for the reduced income, and submitted a revised three-year budget and three-year cash flow projections;
- 4. Projected debt, if any, is managed efficiently and will not cause the charter school to end the fiscal year with negative net assets. The non-profit organization is financially viable to support the charter school;
- 5. Interim reports and unaudited actuals project:
 - a. Positive net assets
 - b. Expenses less than revenues

New Schools:

An Unsatisfactory rating is assessed based on the following conditions, including, but not limited to:

A charter school is assessed as Unsatisfactory if the charter school does not meet the criteria for *Accomplished*, *Proficient*, or *Developing*. The charter school was given a certain period of time to address the fiscal concerns of LAUSD, but failed to provide a satisfactory response. The charter school has shown no *feasible* financial plans, and/or immediate sources of funding to maintain a viable budget and/or sustain the school's operation to mitigate the negative fiscal condition. The charter school's governing board members and/or leadership lack fiscal capacity.

Continued operation of a charter school that is assessed as Unsatisfactory may result to non-implementation of instructional programs as provided in the petition.

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A new school that meets all of the Required Criteria listed below would be assessed eligible to be considered as <u>Developing [Rating of 2]</u> .	A new school would be assessed as <u>Unsatisfactory</u> [Rating of 1] based on the statements below:
6. As a practice, the governing board reviews and approves the charter school's financial reports as evidenced by the governing board meeting minutes;	
7. A signed written statement which indicates that the charter school is providing each needy pupil with one nutritionally adequate free or reduced-price meal during each school day is provided (pursuant to AB 1871 [Ed. Code § 47613.5]);	
8. The most current governing board-approved LCAP is posted on the charter school's website; and	
9. The LCAP is submitted to the appropriate agencies.	
Note: A new school is one that does not have an independent audit on file with the Charter Schools Division. New schools are evaluated based on current year information. New schools receive a rating of 1 or 2.	Note: A new school is one that does not have an independent audit on file with the Charter Schools Division. New schools are evaluated based on current year information. New schools receive a rating of 1 or 2.
Note: Other circumstances and information could influence the rating and will be noted in the evaluation.	Note: Other circumstances and information could influence the rating and will be noted in the evaluation.

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